SERIAL 11044 SS CONSULTING SERVICES

DATE OF LAST REVISION: April 27, 2011 CONTRACT END DATE: April 30, 2014

CONTRACT PERIOD THROUGH APRIL 30, 2014

TO: All Departments

FROM: Department of Materials Management

SUBJECT: Contract for CONSULTING SERVICES

Attached to this letter is published an effective purchasing contract for products and/or services to be supplied to Maricopa County activities as awarded by Maricopa County on **April 27, 2011.**

All purchases of products and/or services listed on the attached pages of this letter are to be obtained from the vendor holding the contract. Individuals are responsible to the vendor for purchases made outside of contracts. The contract period is indicated above.

Wes Baysinger, Chief Procurement Officer Materials Management

AS/mm Attach

Copy to: Materials Management

Andrea Stupka, Materials Management



AGREEMENT TO PROVIDE PROFESSIONAL SERVICES

SERIAL 11044-SS

This Contract is entered into this 27th day of April, 2011 by and between Maricopa County ("County"), a political subdivision of the State of Arizona, and National Institute of Governmental Purchasing, a Virginia corporation ("Contractor") for the purchase of consulting services.

1.0 CONTRACT TERM:

1.1 This Contract is for a term of three (3) years, beginning on the 27th day of April, 2011 and ending the 30th day of April, 2014.

2.0 FEE ADJUSTMENTS:

Any request for a fee adjustment must be submitted sixty (60) days prior to the current Contract anniversary date. Requests for adjustment in cost of labor and/or materials must be supported by appropriate documentation. If County agrees to the adjusted fee, County shall issue written approval of the change. The reasonableness of the request will be determined by comparing the request with the (Consumer Price Index) or by performing a market survey.

3.0 PAYMENTS:

- 3.1 As consideration for performance of the duties described herein, County shall pay Contractor the sum(s) stated in Exhibit "A."
- 3.2 Payment shall be made upon the County's receipt of a properly completed invoice.

3.3 INVOICES:

- 3.3.1 The Contractor shall submit two (2) legible copies of their detailed invoice before payment(s) can be made. At a minimum, the invoice must provide the following information:
 - Company name, address and contact
 - County bill-to name and contact information
 - Contract serial number
 - County purchase order number
 - Invoice number and date
 - Payment terms
 - Date of service or delivery
 - Contract Item number(s)
 - Description of service provided
 - Pricing per unit of service
 - Extended price
 - Total Amount Due

- 3.3.2 Problems regarding billing or invoicing shall be directed to the County as listed on the Purchase Order.
- 3.3.3 Payment shall be made to the Contractor by Accounts Payable through the Maricopa County Vendor Express Payment Program. This is an Electronic Funds Transfer (EFT) process. After Contract Award the Contractor shall complete the Vendor Registration Form located on the County Department of Finance Vendor Registration Web Site (www.maricopa.gov/finance/vendors).
- 3.3.4 EFT payments to the routing and account numbers designated by the Contractor will include the details on the specific invoices that the payment covers. The Contractor is required to discuss remittance delivery capabilities with their designated financial institution for access to those details.

4.0 AVAILABILITY OF FUNDS:

- 4.1 The provisions of this Contract relating to payment for services shall become effective when funds assigned for the purpose of compensating the Contractor as herein provided are actually available to County for disbursement. The County shall be the sole judge and authority in determining the availability of funds under this Contract. County shall keep the Contractor fully informed as to the availability of funds.
- 4.2 If any action is taken by any state agency, Federal department or any other agency or instrumentality to suspend, decrease, or terminate its fiscal obligations under, or in connection with, this Contract, County may amend, suspend, decrease, or terminate its obligations under, or in connection with, this Contract. In the event of termination, County shall be liable for payment only for services rendered prior to the effective date of the termination, provided that such services are performed in accordance with the provisions of this Contract. County shall give written notice of the effective date of any suspension, amendment, or termination under this Section, at least ten (10) days in advance.

5.0 DUTIES:

- 5.1 The Contractor shall perform all duties stated in Exhibit "B", or as otherwise directed in writing by the Procurement Officer.
- 5.2 During the Contract term, County shall provide Contractor's personnel with adequate workspace for consultants and such other related facilities as may be required by Contractor to carry out its contractual obligations.

6.0 TERMS and CONDITIONS:

6.1 INDEMNIFICATION:

- 6.1.1 To the fullest extent permitted by law, Contractor shall defend, indemnify, and hold harmless County, its agents, representatives, officers, directors, officials, and employees from and against all claims, damages, losses and expenses, including, but not limited to, attorney fees, court costs, expert witness fees, and the cost of appellate proceedings, relating to, arising out of, or alleged to have resulted from the negligent acts, errors, omissions, mistakes or malfeasance relating to the performance of this Contract. Contractor's duty to defend, indemnify and hold harmless County, its agents, representatives, officers, directors, officials, and employees shall arise in connection with any claim, damage, loss or expense that is caused by any negligent acts, errors, omissions or mistakes in the performance of this Contract by the Contractor, as well as any person or entity for whose acts, errors, omissions, mistakes or malfeasance Contractor may be legally liable.
- 6.1.2 The amount and type of insurance coverage requirements set forth herein will in no way be construed as limiting the scope of the indemnity in this paragraph.

6.1.3 The scope of this indemnification does not extend to the sole negligence of County.

6.2 INSURANCE REQUIREMENTS:

- 6.2.1 Contractor, at Contactor's own expense, shall purchase and maintain the herein stipulated minimum insurance from a company or companies duly licensed by the State of Arizona and possessing a current A.M. Best, Inc. rating of A-, VII or higher. In lieu of State of Arizona licensing, the stipulated insurance may be purchased from a company or companies, which are authorized to do business in the State of Arizona, provided that said insurance companies meet the approval of County. The form of any insurance policies and forms must be acceptable to County.
- 6.2.2 All insurance required herein shall be maintained in full force and effect until all work or service required to be performed under the terms of the Contract is satisfactorily completed and formally accepted. Failure to do so may, at the sole discretion of County, constitute a material breach of this Contract.
- 6.2.3 Contractor's insurance shall be primary insurance as respects County, and any insurance or self-insurance maintained by County shall not contribute to it.
- 6.2.4 Any failure to comply with the claim reporting provisions of the insurance policies or any breach of an insurance policy warranty shall not affect the County's right to coverage afforded under the insurance policies.
- 6.2.5 The insurance policies may provide coverage that contains deductibles or self-insured retentions. Such deductible and/or self-insured retentions shall not be applicable with respect to the coverage provided to County under such policies. Contactor shall be solely responsible for the deductible and/or self-insured retention and County, at its option, may require Contractor to secure payment of such deductibles or self-insured retentions by a surety bond or an irrevocable and unconditional letter of credit.
- 6.2.6 County reserves the right to request and to receive, within 10 working days, certified copies of any or all of the herein required insurance certificates. County shall not be obligated to review policies and/or endorsements or to advise Contractor of any deficiencies in such policies and endorsements, and such receipt shall not relieve Contractor from, or be deemed a waiver of County's right to insist on strict fulfillment of Contractor's obligations under this Contract.
- 6.2.7 The insurance policies required by this Contract, except Workers' Compensation, and Errors and Omissions, shall name County, its agents, representatives, officers, directors, officials and employees as Additional Insureds.
- 6.2.8 The policies required hereunder, except Workers' Compensation, and Errors and Omissions, shall contain a waiver of transfer of rights of recovery (subrogation) against County, its agents, representatives, officers, directors, officials and employees for any claims arising out of Contractor's work or service.
- 6.2.9 Commercial General Liability.

Commercial General Liability insurance and, if necessary, Commercial Umbrella insurance with a limit of not less than \$1,000,000 for each occurrence, \$2,000,000 Products/Completed Operations Aggregate, and \$2,000,000 General Aggregate Limit. The policy shall include coverage for bodily injury, broad form property damage, personal injury, products and completed operations and blanket contractual coverage, and shall not contain any provision which would serve to limit third party action over claims. There shall be no endorsement or modification of the CGL limiting the scope of coverage for liability arising from explosion, collapse, or underground property damage.

6.2.10 Automobile Liability.

Commercial/Business Automobile Liability insurance and, if necessary, Commercial Umbrella insurance with a combined single limit for bodily injury and property damage of not less than \$1,000,000 each occurrence with respect to any of the Contractor's owned, hired, and non-owned vehicles assigned to or used in performance of the Contractor's work or services under this Contract.

6.2.11 Workers' Compensation.

- 6.2.11.1 Workers' Compensation insurance to cover obligations imposed by federal and state statutes having jurisdiction of Contractor's employees engaged in the performance of the work or services under this Contract; and Employer's Liability insurance of not less than \$100,000 for each accident, \$100,000 disease for each employee, and \$500,000 disease policy limit.
- 6.2.11.2 Contractor waives all rights against County and its agents, officers, directors and employees for recovery of damages to the extent these damages are covered by the Workers' Compensation and Employer's Liability or commercial umbrella liability insurance obtained by Contractor pursuant to this Contract.

6.2.12 Errors and Omissions Insurance.

Errors and Omissions insurance and, if necessary, Commercial Umbrella insurance, which will insure and provide coverage for errors or omissions of the Contractor, with limits of no less than \$1,000,000 for each claim.

6.2.13 Certificates of Insurance.

- 6.2.13.1 Prior to commencing work or services under this Contract, Contractor shall have insurance in effect as required by the Contract in the form provided by the County, issued by Contractor's insurer(s), as evidence that policies providing the required coverage, conditions and limits required by this Contract are in full force and effect. Such certificates shall be made available to the County upon 48 hours notice. BY SIGNING THE AGREEMENT PAGE THE CONTRACTOR AGREES TO THIS REQUIREMENT AND UNDERSTANDS THAT FAILURE TO MEET THIS REQUIREMENT WILL RESULT IN CANCELLATION OF THIS CONTRACT.
 - 6.2.13.1.1 In the event any insurance policy (ies) required by this Contract is (are) written on a "claims made" basis, coverage shall extend for two (2) years past completion and acceptance of Contractor's work or services and as evidenced by annual Certificates of Insurance.
 - 6.2.13.1.2 If a policy does expire during the life of the Contract, a renewal certificate must be sent to County fifteen (15) days prior to the expiration date.

6.2.14 Cancellation and Expiration Notice.

Insurance required herein shall not be permitted to expire, be canceled, or materially changed without thirty (30) days prior written notice to the County.

6.3 INTERNET ORDERING CAPABILITY:

The County intends, at its option, to use the Internet to communicate and to place orders under this Contract.

6.4 NOTICES:

All notices given pursuant to the terms of this Contract shall be addressed to:

For County:

Maricopa County Department of Materials Management Attn: Director of Purchasing 320 West Lincoln Street Phoenix, Arizona 85003-2494

For Contractor:

National Institute of Governmental Purchasing, Inc. Attn: Tina Borger 151 Spring Street Herndon, VA 20170

6.5 REQUIREMENTS CONTRACT:

- 6.5.1 Contractor signifies its understanding and agreement by signing this document that this Contract is a requirements contract. This Contract does not guarantee any purchases will be made (minimum or maximum). Orders will only be placed when County identifies a need and issues a purchase order or a written notice to proceed.
- 6.5.2 County reserves the right to cancel purchase orders or notice to proceed within a reasonable period of time after issuance. Should a purchase order or notice to proceed be canceled, the County agrees to reimburse the Contractor for actual and documented costs incurred by the Contractor. The County will not reimburse the Contractor for any avoidable costs incurred after receipt of cancellation, or for lost profits, or shipment of product or performance of services prior to issuance of a purchase order or notice to proceed.
- 6.5.3 Purchase orders will be cancelled in writing.

6.6 TERMINATION FOR CONVENIENCE:

The County reserves the right to terminate the Contract₁ in whole or in part at any time, when in the best interests of the County without penalty or recourse. Upon receipt of the written notice, the Contractor shall immediately stop all work, as directed in the notice, notify all subcontractors of the effective date of the termination and minimize all further costs to the County. In the event of termination under this paragraph, all documents, data and reports prepared by the Contractor under the Contract shall become the property of and be delivered to the County upon demand. The Contractor shall be entitled to receive just and equitable compensation for work in progress, work completed and materials accepted before the effective date of the termination.

6.7 TERMINATION FOR DEFAULT:

6.7.1 In addition to the rights reserved in the Contract, the County may terminate the Contract in whole or in part due to the failure of the Contractor to comply with any term or condition of the Contract, to acquire and maintain all required insurance policies, bonds, licenses and permits, or to make satisfactory progress in performing the Contract. The Procurement Officer shall provide written notice of the termination and the reasons for it to the Contractor.

- 6.7.2 Upon termination under this paragraph, all goods, materials, documents, data and reports prepared by the Contractor under the Contract shall become the property of and be delivered to the County on demand.
- 6.7.3 The County may, upon termination of this Contract, procure, on terms and in the manner that it deems appropriate, materials or services to replace those under this Contract. The Contractor shall be liable to the County for any excess costs incurred by the County in procuring materials or services in substitution for those due from the Contractor.
- 6.7.4 The Contractor shall continue to perform, in accordance with the requirements of the Contract, up to the date of termination, as directed in the termination notice.

6.8 STATUTORY RIGHT OF CANCELLATION FOR CONFLICT OF INTEREST:

Notice is given that pursuant to A.R.S. §38-511 the County may cancel this Contract without penalty or further obligation within three years after execution of the contract, if any person significantly involved in initiating, negotiating, securing, drafting or creating the contract on behalf of the County is at any time while the Contract or any extension of the Contract is in effect, an employee or agent of any other party to the Contract in any capacity or consultant to any other party of the Contract with respect to the subject matter of the Contract. Additionally, pursuant to A.R.S §38-511 the County may recoup any fee or commission paid or due to any person significantly involved in initiating, negotiating, securing, drafting or creating the contract on behalf of the County from any other party to the contract arising as the result of the Contract.

6.9 OFFSET FOR DAMAGES;

In addition to all other remedies at law or equity, the County may offset from any money due to the Contractor any amounts Contractor owes to the County for damages resulting from breach or deficiencies in performance under this contract.

6.10 ADDITIONS/DELETIONS OF SERVICE:

The County reserves the right to add and/or delete products and/or services provided under this Contract. If a requirement is deleted, payment to the Contractor will be reduced proportionately to the amount of service reduced in accordance with the proposal price. If additional services and/or products are required from this Contract, prices for such additions will be negotiated between the Contractor and the County.

6.11 RELATIONSHIPS:

In the performance of the services described herein, the Contractor shall act solely as an independent contractor, and nothing herein or implied herein shall at any time be construed as to create the relationship of employer and employee, partnership, principal and agent, or joint venture between the District and the Contractor.

6.12 SUBCONTRACTING:

The Contractor may not assign this Contract or subcontract to another party for performance of the terms and conditions hereof without the written consent of the County, which shall not be unreasonably withheld. All correspondence authorizing subcontracting must reference the Proposal Serial Number and identify the job project.

6.13 AMENDMENTS:

All amendments to this Contract shall be in writing and approved/signed by both parties. Maricopa County Materials Management shall be responsible for approving all amendments for Maricopa County.

6.14 RETENTION OF RECORDS:

- 6.14.1 The Contractor agrees to retain all financial books, records, and other documents relevant to this Contract for six (6) years after final payment or until after the resolution of any audit questions which could be more than six (6) years, whichever is longer. The County, Federal or State auditors and any other persons duly authorized by the Department shall have full access to, and the right to examine, copy and make use of, any and all said materials.
- 6.14.2 If the Contractor's books, records and other documents relevant to this Contract are not sufficient to support and document that requested services were provided, the Contractor shall reimburse Maricopa County for the services not so adequately supported and documented.

6.15 AUDIT DISALLOWANCES:

If at any time, County determines that a cost for which payment has been made is a disallowed cost, such as overpayment, County shall notify the Contractor in writing of the disallowance. County shall also state the means of correction, which may be but shall not be limited to adjustment of any future claim submitted by the Contractor by the amount of the disallowance, or to require repayment of the disallowed amount by the Contractor.

6.16 ALTERNATIVE DISPUTE RESOLUTION:

- 6.16.1 After the exhaustion of the administrative remedies provided in the Maricopa County Procurement Code, any contract dispute in this matter is subject to compulsory arbitration. Provided the parties participate in the arbitration in good faith, such arbitration is not binding and the parties are entitled to pursue the matter in state or federal court sitting in Maricopa County for a de novo determination on the law and facts. If the parties cannot agree on an arbitrator, each party will designate an arbitrator and those two arbitrators will agree on a third arbitrator. The three arbitrators will then serve as a panel to consider the arbitration. The parties will be equally responsible for the compensation for the arbitrator(s). The hearing, evidence, and procedure will be in accordance with Rule 74 of the Arizona Rules of Civil Procedure. Within ten (10) days of the completion of the hearing the arbitrator(s) shall:
 - 6.16.1.1 Render a decision;
 - 6.16.1.2 Notify the parties that the exhibits are available for retrieval; and
 - 6.16.1.3 Notify the parties of the decision in writing (a letter to the parties or their counsel shall suffice).
- 6.16.2 Within ten (10) days of the notice of decision, either party may submit to the arbitrator(s) a proposed form of award or other final disposition, including any form of award for attorneys' fees and costs. Within five (5) days of receipt of the foregoing, the opposing party may file objections. Within ten (10) days of receipt of any objections, the arbitrator(s) shall pass upon the objections and prepare a signed award or other final disposition and mail copies to all parties or their counsel.
- 6.16.3 Any party which has appeared and participated in good faith in the arbitration proceedings may appeal from the award or other final disposition by filing an action in the state or federal court sitting in Maricopa County within twenty (20) days after date of the award or other final disposition. Unless such action is dismissed for failure to prosecute, such action will make the award or other final disposition of the arbitrator(s) a nullity.

6.17 SEVERABILITY:

The invalidity, in whole or in part, of any provision of this Contract shall not void or affect the validity of any other provision of this Contract.

6.18 RIGHTS IN DATA:

The County shall own and have the use of all data and reports resulting from this Contract without additional cost or other restriction except as provided by law. Each party shall supply to the other party, upon request, any available information that is relevant to this Contract and to the performance hereunder.

6.19 INTEGRATION:

This Contract represents the entire and integrated agreement between the parties and supersedes all prior negotiations, proposals, communications, understandings, representations, or agreements, whether oral or written, express or implied.

- 6.20 VERIFICATION REGARDING COMPLIANCE WITH ARIZONA REVISED STATUTES §41-4401 AND FEDERAL IMMIGRATION LAWS AND REGULATIONS:
 - 6.20.1 By entering into the Contract, the Contractor warrants compliance with the Immigration and Nationality Act (INA using e-verify) and all other federal immigration laws and regulations related to the immigration status of its employees and A.R.S. §23-214(A). The contractor shall obtain statements from its subcontractors certifying compliance and shall furnish the statements to the Procurement Officer upon request. These warranties shall remain in effect through the term of the Contract. The Contractor and its subcontractors shall also maintain Employment Eligibility Verification forms (I-9) as required by the Immigration Reform and Control Act of 1986, as amended from time to time, for all employees performing work under the Contract and verify employee compliance using the E-verify system and shall keep a record of the verification for the duration of the employee's employment or at least three years, whichever is longer. I-9 forms are available for download at USCIS.GOV.
 - 6.20.2 The County retains the legal right to inspect contractor and subcontractor employee documents performing work under this Contract to verify compliance with paragraph 6.20.1 of this Section. Contractor and subcontractor shall be given reasonable notice of the County's intent to inspect and shall make the documents available at the time and date specified. Should the County suspect or find that the Contractor or any of its subcontractors are not in compliance, the County will consider this a material breach of the contract and may pursue any and all remedies allowed by law, including, but not limited to: suspension of work, termination of the Contract for default, and suspension and/or debarment of the Contractor. All costs necessary to verify compliance are the responsibility of the Contractor.
- 6.21 VERIFICATION REGARDING COMPLIANCE WITH ARIZONA REVISED STATUTES §\$35-391.06 AND 35-393.06 BUSINESS RELATIONS WITH SUDAN AND IRAN:
 - 6.21.1 By entering into the Contract, the Contractor certifies it does not have scrutinized business operations in Sudan or Iran. The contractor shall obtain statements from its subcontractors certifying compliance and shall furnish the statements to the Procurement Officer upon request. These warranties shall remain in effect through the term of the Contract.
 - 6.21.2 The County may request verification of compliance for any contractor or subcontractor performing work under the Contract. Should the County suspect or find that the Contractor or any of its subcontractors are not in compliance, the County may pursue any and all remedies allowed by law, including, but not limited to: suspension of work, termination of the Contract for default, and suspension and/or debarment of the Contractor. All costs necessary to verify compliance are the responsibility of the Contractor.

6.22 CONTRACTOR LICENSE REQUIREMENT:

- 6.22.1 The Respondent shall procure all permits, insurance, licenses and pay the charges and fees necessary and incidental to the lawful conduct of his/her business, and as necessary complete any required certification requirements, required by any and all governmental or non-governmental entities as mandated to maintain compliance with and in good standing for all permits and/or licenses. The Respondent shall keep fully informed of existing and future trade or industry requirements, Federal, State and Local laws, ordinances, and regulations which in any manner affect the fulfillment of a Contract and shall comply with the same. Contractor shall immediately notify both Materials Management and the using agency of any and all changes concerning permits, insurance or licenses.
- 6.22.2 Respondents furnishing finished products, materials or articles of merchandise that will require installation or attachment as part of the Contract, shall possess any licenses required. A Respondent is not relieved of its obligation to posses the required licenses by subcontracting of the labor portion of the Contract. Respondents are advised to contact the Arizona Registrar of Contractors, Chief of Licensing, at (602) 542-1525 to ascertain licensing requirements for a particular contract. Respondents shall identify which license(s), if any, the Registrar of Contractors requires for performance of the Contract.

6.23 CERTIFICATION REGARDING DEBARMENT AND SUSPENSION

- 6.23.1 The undersigned (authorized official signing for the Contractor) certifies to the best of his or her knowledge and belief, that the Contractor, defined as the primary participant in accordance with 45 CFR Part 76, and its principals:
 - 6.23.1.1 are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal Department or agency;
 - 6.23.1.2 have not within 3-year period preceding this Contract been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or contract under a public transaction; violation of Federal or State antitrust statues or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
 - 6.23.1.3 are not presently indicted or otherwise criminally or civilly charged by a government entity (Federal, State or local) with commission of any of the offenses enumerated in paragraph (2) of this certification; and
 - 6.23.1.4 have not within a 3-year period preceding this Contract had one or more public transaction (Federal, State or local) terminated for cause of default.
- 6.23.2 Should the Contractor not be able to provide this certification, an explanation as to why should be attached to the Contact.
- 6.23.3 The Contractor agrees to include, without modification, this clause in all lower tier covered transactions (i.e. transactions with subcontractors) and in all solicitations for lower tier covered transactions related to this Contract.

6.24 PRICES:

Contractor warrants that prices extended to County under this Contract are no higher than those paid by any other customer for these or similar services.

6.25 GOVERNING LAW:

This Contract shall be governed by the laws of the state of Arizona. Venue for any actions or lawsuits involving this Contract will be in Maricopa County Superior Court or in the United States District Court for the District of Arizona, sitting in Phoenix, Arizona

6.26 ORDER OF PRECEDENCE:

In the event of a conflict in the provisions of this Contract and Contractor's license agreement, if applicable, the terms of this Contract shall prevail.

6.27 INCORPORATION OF DOCUMENTS:

The following are to be attached to and made part of this Contract:

- 6.27.1 Exhibit A, Pricing;
- 6.27.2 Exhibit B, Scope of Work;

IN WITNESS WHEREOF , this +++		
Contract is executed on the date set forth about	ove.	
CONTRACTOR		
AUTHORIZED SIGNATURE	-	
PRINTED NAME AND TITLE	-	
ADDRESS	_	
DATE		
MARICOPA COUNTY		
CHAIRMAN, BOARD OF SUPERVISORS	DATE	
ATTESTED:		
CLERK OF THE BOARD	DATE	
APPROVED AS TO FORM:		
LEGAL COUNSEL	DATE	

\$34,200.00

\$18,900.00

152

108

ATTACHMENT A PRICING

1.1 Counsultant Type					
ITEM DESCRIPTION	HOURLY RATE	NUMBI OF HOUR			OTAL OST
1.0 PRICING:					
ALL PRICING SHALL BE SUBMITTED '2003. BIDS WILL NOT BE ACCEPTED RESPONSE NOT CONTAINING THE R CONSIDERED FOR EVALUATION OR	O WITHOUT THE ACCOMPANY EQUIRED CD MAY BE CONSIC	'ING CD IN Y	YOUR S	UBMIT	TAL. ANY
[] NET 15 DAYS [] NE [] NET 20 DAYS [] NE	ET 60 DAYS [ET 90 DAYS [] 1% 10 DA] 2% 30 DA] 1% 30 DA] 5% 30 DA	AYS NE' AYS NE'	T 31 DA T 31 DA	AYS AYS
PAYMENT TERMS: RESPONDENT IS I PAYMENT TERMS WILL BE CONSIDE CHOOSE PAYMENT TERMS WILL RE	ERED IN DETERMINING LOW I	BID. FAILUR			
WILL OFFER REBATE (CASH OR CRECARD: (Payment shall be made within 48 hours of utilizing to the		EMENT	[]	[]	%
WILL ACCEPT PROCUREMENT CARI	FOR PAYMENT:		[]	X	
WILL ALLOW OTHER GOVERNMENT UNDER THIS CONTRACT:	CAL ENTITIES TO PURCHASE S	ERVICES	X	[]	
		_	YES	NO	REBATE
REPRESENTATIVE E-MAIL:	tborger@nigp.org			- -	
WEB SITE: REPRESENTATIVE:	www.nigp.org Tina Borger			_	
FACSIMILE NUMBER:	703-736-8966			_ _	
P.O. ADDRESS: TELEPHONE NUMBER:	Same 703-736-8900			_	
	Herndon, VA 20170			_ _	
VENDOR NUMBER : ADDRESS:	151 Spring Street			_	
RESPONDENT NAME:	National Institute of Government	al Purchasing	, Inc.	_	
SERIAL 11044-SS NIGP CODE: 91858					

\$

\$

225.00

175.00

1.1.1 Lead Consultant

1.1.2 Consultant

	FL.	AT RATE		
1.2 NIGP Administrative Fee (10% Member)	\$	5,310.00		
1.3 Travel and perdiem expenses (Consultant)	\$	3,343.00		
1.4 Travel and per diem expenses for Carol Hodes, Director of Education	\$	1,700.00		
Total Cost				\$63,453.00
Optional:				
1.5 Train the Trainer (3-day course)		\$590.00	/per person	\$ 5,900.00

(estimate of 10 people)

EXHIBIT B SCOPE OF WORK

1.0 Scope of Work

The Contractor shall provide consulting services that include the following:

- 1.1 Procurement Policies, Procedures and Process Review:
 - 1.1.1 Review existing policies and procedures manuals for consistency with current industry best practices. Make recommendations for revisions to develop a "how to" manual for user departments.
 - 1.1.2 Review P-card policy, procedures and process for efficiencies and effectiveness and make recommendations for improvement. Incorporate relevant best practices in the recommendations.
- 1.2 Operations Improvement and Efficiency Review:
 - 1.2.1 Review procurement and contract administration processes and make recommendations for improvement. Incorporate relevant best practices in the recommendations.
 - 1.2.2 Determine if the level of delegated authority and centralization/decentralization are sufficient to support best practices.

1.3 Training:

- 1.3.1 Review training materials (both paper and web-based) "Certified Agency Procurement Aides (CAPA) for customers and make recommendations for possible revisions. Review CAPA web-based test and make recommendations.
- 1.3.2 Conduct a "Train the Trainer" for purchasing staff to train user departments. Develop guide and materials for trainers to follow. (Note: Guide and materials are included in NIGP's "Train the Trainer" course).

1.4 Schedule:

- 1.4.1 The engagement shall commence based upon agreement of the County and NIGP and upon receipt of contract or purchase order. Preparation and review of documents can begin at that time.
 - 1.4.1.1 NIGP proposes the on-site occur the week of May 9, 2011, provided this meets the approval of the County.
 - 1.4.1.1.1 If this schedule is acceptable, on-site work will be conducted for five (5) days following the two (2) week review of documents.
 - 1.4.1.1.2 A draft report of findings and recommendations will be submitted no later than three (3) weeks after on-site work and a final report two weeks after the County has provided comments to the Draft Report.
 - 1.4.1.1.3 Upon acceptance of the Final Report, NIGP will conduct a "Train the Trainer" course for individuals selected by the County.

1.5 Methodology and Approach:

1.5.1 Phase 1, Preparation starts with coordination between the NIGP Team Leader and the County's Project Manager to obtain relevant documents for review, identify appropriate Materials Management staff, individual customers and focus groups to interview and

- schedule meetings. Documents that will be reviewed include legislation and procurement regulations, policies and procedures.
- 1.5.2 Phase 2 consists of the team performing On-site Data Collection. On-site commences with an initial meeting between the County and the Team to discuss the scope of the project. Interviews will be conducted with Materials Management staff and customers to assess the work process, including any impediments and the purchasing organization. The Team will evaluate reports and purchasing data. Procurement methods, approval processes and procurement card usage will be analyzed.
 - 1.5.2.1 During the on-site phase, the Team Leader holds a working meeting of the Team each evening to consolidate the findings during the day and address problems and issues. The on-site data collection phase concludes with an exit briefing with appropriate County staff to discuss significant findings, preliminary recommendations and a review of the next steps.
- 1.5.3 Phase 3, Analysis and Conclusions involves assessing and evaluating workload data collected and interview results then defining areas for improvement. Applicable Best Practices are identified that will realize great efficiency, effectiveness and economy and incorporated into report recommendations.
- 1.5.4 Phase 4, Report Generation is comprised of preparing the draft report, recommending process improvements and an implementation plan. NIGP will develop a comprehensive report that covers the findings of all analyses, make recommendations and provide a projected schedule for implementation. The report will identify opportunities for improvement as short, medium and long term.
 - 1.5.4.1 The team will address and incorporate all project deliverables in this Proposal, including an Executive Summary that identifies opportunities for improvement that are applicable to the operation.
 - 1.5.4.2 Because the work plan is defined at the beginning of the project and assignments are made prior to the team coming on-site, NIGP is able to control costs and schedule. The four-phase approach assures that project overruns do not occur and the product is delivered on-time.
 - 1.5.4.3 NIGP requests that the County provide a Project Manager to assist with scheduling interviews, providing documents for review and other liaison duties. We also request a work area for the team, a conference room (as needed), and access to a copy machine and the Internet.

1.6 Consulting Hours and Tasks:

Task and hours	McKee	Gillespie
Review existing policies and procedures manuals for consistency with		
Current industry practices. Make recommendations for revisions to develop a "how to	32	24
manual"		
Review P-Card policy, procedures and process for efficiencies and effectiveness. Make	22	24
recommendations for improvement. Incorporate relevant best practices in the recommendations.	32	24
Review training materials (both paper and web based) "Certified Agency Procurement		
Aides (CAPA) for customers and make recommendations for possible revisions.	32	24
Review procurement and contract administration processes and make recommendations		
for improvement. Incorporate relevant best practices in the recommendation.	32	24
Determine if the level of delegated authority and centralization/decentralization are		
sufficient to support best practices.	24	12

1.7 Cost

1.7.1 NIGP offers a firmed fixed price of \$63,453.00 plus \$590.00 per individual for Train the Trainer. This price shall remain in effect for sixty (60) days after February 9, 2011 through April 8, 2011. See break down of pricing on "Attachment A".

1.8 Invoice as follows:

- 1.8.1 30% professional fees, administrative fee and travel expenses after completion of site work
- 1.8.2 50% professional fees upon acceptance of the Draft Report.
- 1.8.3 20% professional fees upon acceptance of the Final Report.
 - 1.8.3.1 Payment in full shall be due within thirty (30) calendar days following invoicing. In the event Maricopa County's review of the Draft Report exceeds twenty-one days (21) or the project is delayed more than twenty-one days NIGP reserves the right to request additional progress payments for work completed.
- 1.9 Additional work is subject to prior approval by Maricopa County and NIGP.

NATIONAL INSTITUTE OF GOVERNMENTAL PURCHASING (NIGP), 151 SPRING STREET, HERNDON, VA 20170

PRICING SHEET: NIGP CODE 9185808

Terms: NET 30

Vendor Number: 2011000595 0

Telephone Number: 703/736-8900

Fax Number: 703/736-8966

Contact Person: Tina Borger

E-mail Address: tborger@nigp.org

Certificates of Insurance Required

Contract Period: To cover the period ending **April 30, 2014.**